













## Task Force on Climate-related Financial Disclosures (TCFD) Index

Governance		Information Links	Page(s)
Governance A	Disclose the organization's governance around climate-related risks and opportunities.	<a href="#">Governance A - Board Oversight</a> <a href="#">2023 ESG Report - Together at the Table</a> <a href="#">2023 Climate Change CDP Submission</a>	9-10 C1.1; C1.1a; C1.1b; C1.1c; C1.1d
Governance B	Disclose the organization's governance around climate-related risks and opportunities.	<a href="#">Governance B - Role of Management</a> <a href="#">2023 ESG Report - Together at the Table</a> <a href="#">2023 Climate Change CDP Submission</a>	9-10 C1.1; C1.1a; C1.1b; C1.1c; C1.1d
Strategy		Information Links	Page(s)
Strategy A	Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.	Climate-related risks and opportunities the organization has identified over the short, medium, and long term:  <a href="#">2023 Climate Change CDP Submission</a>	C2.1; C2.1a; C2.1b; C2.3; C2.3a; C2.3b; C2.4; C2.4a; C2.4b
Strategy B	Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.	Impact of risks and opportunities on business, strategy and financial planning: <a href="#">2023 Climate Change CDP Submission</a>	C2.3; C2.3a; C2.3b; C2.4; C2.4a; C2.4b; C3.1; C3.1a; C3.1b; C3.2; C3.2a; C3.2b; C3.3; C3.4; C3.4a; C3.5
Strategy C	Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.	<a href="#">Kraft Heinz Net Zero and SBT Commitment</a> <a href="#">2023 ESG Report - Together at the Table</a> <a href="#">2023 Climate Change CDP Submission</a>	48 C3.1; C3.2; C3.2a; C3.2b; C3.3; C3.4; C3.5
Risk Management		Information Links	Page(s)
Risk Management A	Disclose how the organization identifies, assesses, and manages climate-related risks.	<a href="#">Risk Management A - Identifying and Assessing Climate Related Risks</a> <a href="#">2023 Climate Change CDP Submission</a>	C2.1; C2.1a; C2.1b; C2.2; C2.2a; C2.2g
Risk Management B	Disclose how the organization identifies, assesses, and manages climate-related risks.	Please see associated 2023 CDP Climate Change disclosure sections related to processes for managing climate-related risks. <a href="#">2023 Climate Change CDP Submission</a>	C2.1; C2.1a; C2.1b; C2.2; C2.2g

Risk Management C	Disclose how the organization identifies, assesses, and manages climate-related risks.	<a href="#">Risk Management C - Organizational Integration of Risk Management Practices</a>  <a href="#">2023 ESG Report - Together at the Table</a> 11-12  <a href="#">2023 Climate Change CDP Submission</a> C2.1; C2.1a; C2.1b; C2.2; C2.2g
Metrics and Targets		Information Links Page(s)
Metrics and Targets A	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.	 <a href="#">2023 ESG Report - Together at the Table</a> 72-74
Metrics and Targets B - Scope 1 & 2	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.	<a href="#">Metrics and Targets B - Scope 1 &amp; 2 GHG Emissions</a>  <a href="#">2023 ESG Report - Together at the Table</a> 72  <a href="#">Independent Reporting Verifications</a> External verification documents for our Scope 1 & 2 data are available on our website
Metrics and Targets B - Scope 3	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.	<a href="#">Metrics and Targets B - Scope 3 GHG Emissions</a>  <a href="#">2023 ESG Report - Together at the Table</a> 72-73  <a href="#">Independent Reporting Verifications</a> External verification document for our Scope 3 data is available on our website
Metrics and Targets C	Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.	See linked resources below.  <a href="#">Net Zero Public Announcement</a>  <a href="#">2023 Climate Change CDP Submission</a> C4.1; C4.1b; C4.1c; C4.2  <a href="#">2023 ESG Report - Together at the Table</a> 17