



Task Force on Climate-related Financial Disclosures (TCFD) Index

Governance		Information Links	Page(s)
Governance A	Describe the board's oversight of climate-related risks and opportunities.	 2020 CDP Board Oversight (C1.1; C1.1a; C1.1b; C1.1c)  2021 ESG Report - Stepping up to the Plate	9
Governance B	Describe management's role in assessing and managing climate related risks and opportunities.	 2020 CDP Oversight of Climate Issues (C1.2; C1.2a)  2021 ESG Report - Stepping up to the Plate	9
Strategy		Information Links	Page(s)
Strategy A	Describe the climate related risks and opportunities the organization has identified over the short, medium, and long term.	 2020 CDP Time Horizons (C2.1; C2.1a; C2.1b)  2020 CDP Opportunity Disclosure (C2.4; C2.4a; C2.4b)  2020 CDP Climate Risk Disclosure (C2.3; C2.3a; C2.3b)	
Strategy B	Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning.	 2020 CDP Climate-Related Scenario Analysis (C3.1; C3.1a; C3....  2020 CDP Opportunity Disclosure (C2.4; C2.4a; C2.4b)  2020 CDP Business Impact Assessment (C3.3; C3.4; C3.4a; C3.5...  2020 CDP Climate Risk Disclosure (C2.3; C2.3a; C2.3b)	
Strategy C	Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	 2020 CDP Climate-Related Scenario Analysis (C3.1; C3.1a; C3....  2021 ESG Report - Stepping up to the Plate  Kraft Heinz Net Zero and SBT Commitment	53
Risk Management		Information Links	Page(s)
Risk Management A	Describe the organization's processes for identifying and assessing climate-related risks	 2020 CDP Time Horizons (C2.1; C2.1a; C2.1b)	

		 2020 CDP Climate Risk Types (C2.2a)  2020 CDP Climate Change Risk (C2.2; C2.2g)	
Risk Management B	Describe the organization's processes for managing climate-related risks.	 2020 CDP Time Horizons (C2.1; C2.1a; C2.1b)  2020 CDP Climate Change Risk (C2.2; C2.2g)	
Risk Management C	Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.	 2020 CDP Time Horizons (C2.1; C2.1a; C2.1b)  2020 CDP Climate Change Risk (C2.2; C2.2g)  2021 ESG Report - Stepping up to the Plate	11
Metrics and Targets		Information Links	Page(s)
Metrics and Targets A	Metrics used by the Organization to Assess Climate-Related Risks and Opportunities	 2020 CDP Climate-Related Targets (C4.2)  2020 GRI Management Approach: Economic Performance (103-1, 1...  2020 GRI Management Approach: Energy (103-1, 103-2, 103-3)  2020 GRI Energy Intensity (302-3)  2020 GRI Management Approach: Water and Effluents (103-1, 10...  2020 GRI Water Withdrawal (303-3)  2020 GRI Management Approach: Emissions (103-1, 103-2, 103-3...  2020 GRI Energy Indirect (Scope 2) GHG Emissions (305-2)  2020 GRI Other Indirect (Scope 3) GHG Emissions (305-3)  2020 GRI GHG Emissions Intensity (305-4)  2020 GRI Reduction Of GHG Emissions (305-5)  2020 GRI Management Approach: Effluents and Waste (103-1, 10...	

		2020 GRI Water Discharge by Quality and Destination (306-1) 2020 CDP and GRI Direct (Scope 1) GHG Emissions (C6.1 and 30... 2021 ESG Report - Stepping up to the Plate	15
Metrics and Targets B - Scope 1 & 2	Disclose Scope 1 and Scope 2 Greenhouse Gas (GHG) Emissions, and the Related Risks	Metrics and Targets B - Scope 1 & 2 GHG Emissions 2020 CDP Scope 2 (location/market-based) (C6.2; C6.3) 2020 CDP and GRI Direct (Scope 1) GHG Emissions (C6.1 and 30... 2021 ESG Report - Stepping up to the Plate	72
Metrics and Targets B - Scope 3	Disclose Scope 3 Greenhouse Gas (GHG) Emissions and the Related Risks	Metrics and Targets B - Scope 3 GHG Emissions 2020 CDP Scope 3 Sources (C6.5) 2021 ESG Report - Stepping up to the Plate	53,72
Metrics and Targets C	Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.	2020 CDP Emissions Targets (C4.1; C4.1c) 2020 CDP Emissions Intensity Targets (C4.1b) 2020 CDP Climate-Related Targets (C4.2) 2021 ESG Report - Stepping up to the Plate Kraft Heinz Net Zero and SBT Commitment	15